Financial Statements

Year Ended March 31, 2015

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Year Ended March 31, 2015

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P: **519-432-5534**F: 519-432-6544
300-633 COLBORNE ST.
LONDON, ONTARIO N6B 2V3
WWW.nptca.com

INDEPENDENT AUDITOR'S REPORT

To the Members of Regional HIV/AIDS Connection

We have audited the accompanying financial statements of Regional HIV/AIDS Connection, which comprise the statement of financial position as at March 31, 2015 and the statements of operations and fund balances and cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified audit opinion.



Basis for Qualified Opinion

In common with many charitable organizations, the organization derives revenue from donations and fundraising activities, the completeness of which is not susceptible to satisfactory audit verification. Accordingly, our verification of these revenues was limited to the amounts recorded in the records of the organization and we were not able to determine whether any adjustments might be necessary to revenues, excess of revenues over expenses, current assets and fund balances. This issue also resulted in a qualified opinion of the financial statements for the year ended March 31, 2014.

Qualified Opinion

In our opinion, except for the effect of adjustments, if any, which we might have determined to be necessary had we been able to satisfy ourselves concerning the completeness of the revenues referred to in the preceding paragraph, these financial statements present fairly, in all material respects, the financial position of Regional HIV/AIDS Connection as at March 31, 2015 and the results of its operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

London, Canada June 17, 2015 NPT LLP
Chartered Accountants
Licensed Public Accountants

Regional HIV/AIDS Connection Statement of Financial Position March 31, 2015

March 31, 2015													
						March 31						March 31	31
						2015						2014	_
									Contingency				
	∢ _	ACAP Fund	OODP	Count	Counterpoint Fund	OMOH Fund	General Fund		Working Capital Fund	Total		Total	
Assets													
Current													
Cash	()	i,	\$	↔	٠	1	\$	134,606 \$		\$ 134,606	\$ 90		184,237
Guaranteed investment certificates (note 4)		,	1		1	i	3	319,514	80,486	400,000	00	400,	400,927
Accounts receivable		ī	ı		1	1		85,346	1	85,346	46	23,	23,931
Inventory of supplies		ı	1		38,423	1			1	38,423	.23	30,	30,261
HST rebate recoverable		ī			ì	t		55,087	Ľ	55,087	187	40,	40,090
Due from other funds		5,759	14,245	5.	Û	29,237		17,105	31	•	92		a
Prepaid expenses		1	1		1	1		19,872	ı	19,872	172	13,	13,504
		5,759	14,245	5	38,423	29,237	9	631,530	80,486	733,334	34	692,	692,950
Capital assets (note 5)		ı	ľ		1	1		3,035	7	3,035	35	15,	15,000
	₩.	5,759	\$ 14,245	\$ \$	38,423 \$	29,237	\$ 6.	634,565 \$	80,486	\$ 736,369	\$ 69		707,950
Liabilities													
Current													
Accounts payable and accrued liabilities	S	4,489	\$	S	٠	29,237	\$	222,219 \$	1	\$ 255,945	45 \$		195,983
Amounts administered for other parties (note 6)		ı	•		1	1	-	154,891	3	154,891	91	138,	138,998
Due to other funds		i	1		17,105	1.	•	49,241	ŗ		20		1
Deferred contributions (note 7)		1,270	14,245	5	21,318	E		54,960		91,793	.63	130,	130,542
		5,759	14,245	5	38,423	29,237	4	481,311	I	502,629	29	465,	465,523
Deferred contributions related to capital assets (note 7)		i			1			1	1	•		12,	12,071
		5,759	14,245	5	38,423	29,237	4	481,311		502,629	29	477,	477,594
Fund balances													
General Fund		Ĺ	1		t	:1:		153,254	1	153,254	54	163,	163,120
Contingency Working Capital Fund - internally restricted		1	-		t	:12		,	80,486	80,486	98	67,	67,236
		5			ı	1		153,254	80,486	233,740	40	230,	230,356
	₩.	5,759	\$ 14,245	\$	38,423 \$	29,237	\$	634,565 \$	80,486	\$ 736,369	\$ 69		707,950
Lease commitment (note 10)													

Lease commitment (note 10)

Subsequent event (note 12)

ON BEHALF OF THE BOARD:

pho

Director

က

Regional HIV/AIDS Connection Statement of Operations and Fund Balances For the Year Ended March 31, 2015

rol the real Ellucu March 31, 2013											
					March 31						March 31
					2015					1	2014
								Contingency			
		ACAP	OODP	Counterpoint Fund	OMOH	0	General Fund	Working Capital Fund	Total		Total
Revenues											
Government funding (note 9)	S	225,355 \$	360,123	\$ 400,971	\$ 933,219	19 \$	44,052	- 8	\$ 1,963,720		\$ 1,903,578
Donations in-kind		ı	e	434,070			31	1	434,0	020	336,041
Fundraising and special events		1	i	1			134,100	ıs	134,100	00	117,884
Administrative and other recoveries		ı	Î	Ę			121,488	%1	121,488	881	112,308
Contract funding		1	•	j	,		14,788	•	14,788	88	20,810
Amortization of deferred contributions related to									,	į	
capital assets (note 7)		ŗ	Ü	1	7	770	11,301	1	12,071	171	13,568
Donations		1	1	ă			11,666	II)	11,666	999	29,292
Interest		1	ı	r	•		2,697	1,250	6,9	6,947	7,428
		225,355	360,123	835,041	633,989	68	343,092	1,250	2,698,850	920	2,540,909
Expenses (schedule of expenses)		225,355	360,123	835,041	933,989	68	340,958	31	2,695,466	991	2,493,015
Excess of revenues over expenses for the year		ı	ï	1	1		2,134	1,250	3,3	3,384	47,894
Fund balances, beginning of year		ï	1				163,120	67,236	230,356	928	182,462
Interfund transfers (note 8)		1		2			(12,000)	12,000			
Fund balances, end of year	€	\$		· •	9	↔	153,254 \$	\$ 80,486 \$	\$ 233,740	740 \$	230,356

Regional HIV/AIDS Connection Schedule of Expenses For the Year Ended March 31, 2015

For the real Ellucu Mai Cii 31, 2013											
					W	March 31					March 31
						2015					2014
								Contingency			
		ACAP Fund	OODP Fund	Counterpoint Fund	rpoint nd	OMOH Fund	General Fund	Working Capital Fund		Total	Total
						95					
Expenses											
Salaries and benefits	\$	185,497 \$	85,382	\$	63,782 \$	656,717 \$	171,169	•	.	1,162,547	\$ 1,172,713
Program costs and resource materials		15,949	ı		310,217	79,584	49,404			455,154	411,712
Donated materials			1	7	434,070	ı	1	1		434,070	336,041
Subcontract		1	239,152	6	1	14,493	17,719			271,364	213,972
Office rent and maintenance		5,875	1		8,000	58,300	20,698	1		92,873	93,788
Administration		9,244	19,984	-	10,000	7,968	6,681	i		53,877	60,369
Computer maintenance and support			4,360	0	4,446	15,191	14,583	1		38,580	28,543
Office supplies		3,622	304	-	3,380	30,053	293	ī		37,652	35,365
Advertising and promotion		414	437	7	300	15,203	7,952	i		24,306	106'6
Professional fees		ſ	ı		ı	11,829	10,701	1		22,530	17,143
Special events		1	3		Ĭ	ı	21,308			21,308	15,574
Travel		2,391	9,595	2	246	4,167	916	•		17,315	30,017
Conference and staff development		1	ő		1	14,090	3,171	Ē		17,261	6,907
Telephone		2,363	77	7	009	10,627	233	•		13,900	12,973
Amortization of capital assets		ľ	•		1	770	11,195	ï		11,965	16,036
Volunteer development and appreciation		1	į		ī	6,456	120	ř		9/5/9	5,549
OAN costs		r	í		T.	4,780		ā		4,780	5,338
Tustinance		9	832	61	i	3,761		i		4,593	9,316
Bank charges and interest		ľ			į	t	2,329	1		2,329	2,198
Membership fees		246	1		1	3	1,245	ì		1,245	2,847
Staff replacement costs		1	ī		ı	ï	1,241	Ē		1,241	2,199
Bad debts		E	i		·	1	3	3			1,514
	89	225,355 \$	360,123	\$	835,041 \$	933,989 \$	340,958	•	*	2,695,466	\$ 2,493,015
The second secon	2	1		8.7							

Statement of Cash Flows

Year Ended March 31, 2015

		2015		2014
OPERATING ACTIVITIES				
Excess of revenues over expenses for the year	\$	3,384	\$	47,894
Items not affecting cash:	Ψ	0,00.	Ψ	.,,05
Amortization of capital assets		11,965		16,036
Amortization of deferred contributions related to capital assets		(12,071)		(13,568)
Throughout of determine to the determine		(12,012)		(10,000)
		3,278		50,362
Changes in non-cash working capital:				
Accounts receivable		(61,415)		9,438
Inventory of supplies		(8,162)		9,412
HST rebate recoverable		(14,997)		680
Prepaid expenses		(6,368)		24,367
Accounts payable and accrued liabilities		59,962		58,545
Amounts administered for other parties		15,893		76,114
Deferred contributions		(38,749)		(128,188)
		(53,836)		50,368
Cash flow from (used by) operating activities		(50,558)		100,730
INVESTING ACTIVITIES				
Purchase of guaranteed investment certificates		(25,000)		(927)
Proceeds on maturity of guaranteed investment certificates		25,927		-
Purchase of capital assets		-		(4,701)
Cash flow from (used by) investing activities		927		(5,628)
FINANCING ACTIVITY				
Repayment of long term debt		-		(1,853)
INCREASE (DECREASE) IN CASH		(49,631)		93,249
Cash - beginning of year		184,237		90,988
CASH - END OF YEAR	\$	134,606	\$	184,237

Notes to Financial Statements Year Ended March 31, 2015

1. NATURE OF OPERATIONS

The organization commenced operations on December 1, 1987 in order to provide information about Acquired Immuno-Deficiency Syndrome (AIDS) to the general public and to offer emotional support to those people affected by the disease. It was incorporated under the laws of the Province of Ontario in February 1990 as a not-for-profit organization.

The Regional HIV/AIDS Connection is a charitable organization registered under the Canadian Income Tax Act (the "Act") and as such is exempt from income taxes and is allowed to issue donation receipts for income tax purposes. In order to maintain its status as a charitable organization registered under the Act, the organization must meet certain requirements within the Act. In the opinion of management, these requirements have been met.

2. BASIS OF PRESENTATION

The financial statements were prepared in accordance with Canadian accounting standards for not-for-profit organizations (ASNPO). ASNPO are part of Canadian generally accepted accounting principles (GAAP).

3. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Revenue recognition

The organization uses the deferral method of accounting for contributions. In accordance with this method, government grants, contracted funding, fundraising and donations are treated as revenue at the time they are received, unless they are specifically designated by the funder or donor as applying to a specific future program or are related to the funding of capital assets.

Interest income on guaranteed investment certificates is recognized as revenue with the passage of time.

Contributed materials, capital assets and services

Contributed materials are recorded as revenues and expenses at their fair market value determined as at the date of the donation. Donated assets of a capital nature are recorded as assets and deferred contributions at their fair market value and amortized to revenues and expenses in accordance with amortization policies of the organization.

Volunteers contribute many hours per year to enable the organization to carry out its objectives. Because of the difficulty of determining their fair value, contributed services of volunteers are not recognized in these financial statements.

Notes to Financial Statements

Year Ended March 31, 2015

3. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Fund accounting

In order to ensure observance of limitations and restrictions placed on the use of the resources available to the Regional HIV/AIDS Connection, the accounts are maintained in accordance with the principles of fund accounting. Accordingly, resources for various purposes are classified for accounting and reporting purposes into funds that are in accordance with activities or objectives specified. Separate accounts are maintained for each fund. Transfers between funds are made when it is considered appropriate and authorized by the Board of Directors.

The operations are organized into six funds as detailed below:

AIDS Community Action Plan (ACAP) - externally restricted fund sponsored by the Public Health Agency of Canada to provide funds for safer sex education.

Ontario Organizational Development Program (OODP) - externally restricted fund sponsored by Health Canada and the Ontario Ministry of Health. This program operates independently with funds being administered through the organization. OODP facilitates strategic planning and organizational development workshops and services to AIDS Service Organizations throughout Ontario.

Counterpoint Fund - externally restricted fund which receives operating funds from the Ontario Ministry of Health through the Middlesex-London Health Unit (MLHU) along with in-kind contributions of materials from the Ontario Harm Reduction Distribution Program (OHRDP) for operating the Counterpoint Needle Exchange Program and other related programs for London and surrounding area.

Ontario Ministry of Health (OMOH) - externally restricted fund sponsored by OMOH to provide core funding for operations such as salaries, rent and office supplies.

General Fund - derives its revenue from fundraising, donations and other short term programs to assist with funding operations.

Contingency Working Capital Fund - internally restricted fund established by the Board of Directors to be used for emergency operating expenses in the event that program funding for the organization was interrupted. These amounts are not available for other purposes without the approval of the Board of Directors.

Cash

Cash consists of cash on hand and on deposit, less cheques issued and outstanding at the reporting date.

Inventory of supplies

Inventory of supplies is measured at the lower of cost, determined using the first-in, first-out method, and net realizable value which is determined to be replacement cost.

Notes to Financial Statements

Year Ended March 31, 2015

3. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Capital assets

Capital assets are stated at cost less accumulated amortization. Capital assets are amortized over their estimated useful lives using the straight-line method at the following rates:

Leasehold improvements	5 years
Computer equipment	3 years
Furniture and office equipment	5 years

A full year of amortization is taken in the year of acquisition and none in the year of disposal. Upon disposition of a capital asset, the cost and related accumulated amortization thereon are removed from the records of the organization and the resulting gain or loss is recorded in operations.

Capital assets acquired during the year but not placed into use are not amortized until they are placed into use.

Financial instruments policy

Financial instruments are recorded at fair value when acquired or issued. In subsequent periods, financial assets with actively traded markets are reported at fair value, with any unrealized gains and losses reported in income. All other financial instruments are reported at amortized cost, and tested for impairment at each reporting date. Transaction costs on the acquisition, sale, or issue of financial instruments are expensed when incurred.

Measurement uncertainty

The preparation of financial statements in conformity with ASNPO requires management to make estimates and assumptions that affect the reported amount of assets and liabilities, disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the period. Such estimates are periodically reviewed and any adjustments necessary are reported in operations in the period in which they become known. Actual results could differ from these estimates.

4. GUARANTEED INVESTMENT CERTIFICATES

	 2015	2014
TD Canada Trust Guaranteed Investment Certificates CIBC Guaranteed Investment Certificate	\$ 375,000 25,000	\$ 400,927
	\$ 400,000	\$ 400,927

The above consists of various cashable GIC's with interest rates ranging from 1.3% to 1.8% and maturity dates ranging from June 2015 to December 2015.

Notes to Financial Statements

Year Ended March 31, 2015

5.	CAPITAL ASSETS						
		 Cost	 cumulated ortization	N	2015 et book value	1	2014 Net book value
	Leasehold improvements Computer equipment Furniture and office equipment	\$ 214,385 63,419 55,829	\$ 213,072 61,852 55,674	\$	1,313 1,567 155	\$	11,095 3,134 771
		\$ 333,633	\$ 330,598	\$	3,035	\$	15,000

6. AMOUNTS ADMINISTERED FOR OTHER PARTIES

The organization administers certain funds received from government grants and other sources on behalf of other parties external to the organization. The funds are held in trust and disbursed in accordance with the terms and conditions of each funder.

The following table summarizes the activity in such funds during the year:

	 2015	 2014
Cash receipts	\$ 331,114	\$ 215,060
Amounts receivable	51,129	-
Cash expenditures	(366,350)	(138,946)
Change during the year	15,893	76,114
Balance administered for other parties - beginning of the year	138,998	62,884
Balance administered for other parties - end of the year	\$ 154,891	\$ 138,998

7. DEFERRED CONTRIBUTIONS

The organization receives various grants which contain terms and conditions under which these funds may be used. Some of these grants extend beyond the fiscal year end. As a result, the following amounts have been deferred to match the expenses to which they relate.

	 2015	 2014
Deferred contributions - expenses of future periods		
General funds - externally restricted	\$ 54,960	\$ 90,658
ACAP fund - externally restricted	1,270	-
OODP fund - externally restricted	14,245	14,245
Counterpoint fund - externally restricted	 21,318	25,639
	\$ 91,793	\$ 130,542

Notes to Financial Statements

Year Ended March 31, 2015

7. DEFERRED CONTRIBUTIONS (continued)

The organization also may receive funding related to capital assets. This funding is deferred and amortized over the same terms and conditions as the related asset.

	 2015	2014
Deferred contributions related to capital assets		
Balance - beginning of the year	\$ 12,071	\$ 25,639
Amounts amortized to revenue during the year	(12,071)	(13,568)
Balance - end of the year	\$ -	\$ 12,071

8. INTERFUND TRANSFERS

During the year, the Board of Directors approved the transfer of \$12,000 (2014 - \$12,000) from the General Fund to the Contingency Working Capital Fund. Additionally, the Board approved the transfer of \$Nil (2014 - \$12,101) from the Contingency Working Capital Fund to the General Fund to fund specific expenses.

Notes to Financial Statements

Year Ended March 31, 2015

9. GOVERNMENT FUNDING

The organization receives funding from various government agencies to support the programs within the organization. Certain funders require that the organization spend the funding on specific program areas and on specific materials. Some of the funding received from these agencies related to items of a capital nature and therefore have been deferred to match the treatment of the expenditure of the funds. The funding received appears in the financial statements as follows:

	 2015	2014
ACAP Fund HIV Prevention Services Hepatitis C Prevention Program HIV/AIDS Regional Coordination & Integration	\$ 71,099 85,000 75,015	\$ 71,428 82,186 74,664
Subtotal Less: Unspent amounts repayable to funder Less: Amounts deferred to a future year	231,114 (4,489) (1,270)	228,278 - -
Total revenue recognized in the year	\$ 225,355	\$ 228,278
OODP Fund Public Health Agency of Canada funding Ontario Ministry of Health funding Ontario Ministry of Health one-time funding	\$ 91,477 204,076 65,000	\$ 103,784 204,076
Subtotal Less: Unspent amounts repayable to OMOH Plus: Funding deferred from prior year	360,553 (430)	307,860 - 28,086
Total revenue recognized in the year	\$ 360,123	\$ 335,946
OMOH Fund Community-based AIDS Education and Support HIV/IDU Outreach Project One-time funding	\$ 823,264 91,131 25,000	\$ 823,264 91,131
Subtotal Less: Unspent amounts repayable to OMOH	939,395 (6,176)	914,395 (22,574
Total revenue recognized in the year	\$ 933,219	\$ 891,821

Notes to Financial Statements

Year Ended March 31, 2015

10. LEASE COMMITMENT

The organization has a long term lease with respect to premises which expires on June 30, 2018. Future minimum lease payments are as follows:

2016	\$ 71,000
2017	71,000
2018	71,000
2019	17,750
	\$ 230,750

11. FINANCIAL INSTRUMENTS

The organization is exposed to various risks through its financial instruments. The following analysis provides information about the organization's risk exposure and concentration. There have been no significant changes in the nature or concentration of the risk exposures from the prior year, unless otherwise noted.

Credit risk

Credit risk is the risk that one party to a financial instrument will cause a financial loss for the other party by failing to discharge an obligation. The organization is not exposed to significant credit risk as the majority of its funding comes from various government agencies and affiliates.

Liquidity risk

Liquidity risk is the risk that an entity will encounter difficulty in meeting obligations associated with financial liabilities. The organization manages its liquidity risk by forecasting its cash needs on a regular basis and seeking additional information based on those forecasts.

Market risk

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risk comprises three types of risk: currency risk, interest rate risk and other price risk.

Currency risk

Currency risk is the risk to the organization's operations that arise from fluctuations of foreign exchange rates. The organization is not exposed to significant currency risk as it does not hold financial instruments denominated in a foreign currency.

Interest rate risk

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The organization is not exposed to interest rate risk in the short term. However, the organization will be exposed to interest rate risk upon the maturity of the guaranteed investment certificates if market rates vary from the rates currently being offered on these investments.

Notes to Financial Statements Year Ended March 31, 2015

11. FINANCIAL INSTRUMENTS (continued)

Other price risk

Other price risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices (other than those arising from interest rate risk or currency risk), whether those changes are caused by factors specific to the individual financial instrument or its issuer, or factors affecting all similar financial instruments traded in the market. In management's opinion, the organization is not exposed to significant other price risk.

12. SUBSEQUENT EVENT

On April 1, 2015 the organization amalgamated with London Regional AIDS Hospice. The combined organization continues to operate as Regional HIV / AIDS Connection.

Regional HIV/AIDS Connection Schedule of OMOH Programs For the Year Ended March 31, 2015

For the Year Ended March 31, 2015										
					Ma	March 31			Mc	March 31
					7	2015			ī	2014
			OODP	HIV/IDU	O	One Time	Community			
	Ō	OODP One	One Time Grant	Outreach		Grant Ba	Based Education	Total		Total
Revenues										
Total funding received	↔	204,076 \$	65,000	\$ 91,131	1 \$	25,000 \$	823,264	\$ 1,208,471		\$ 1,118,471
Plus: amounts deferred from a past year		ï		t		E		•		18,526
Less: unspent amounts repayable to OMOH		í	(430)	3		(10)	(6,166)	(909'9)	9)	(22,574)
Amortization of deferred contributions related to capital assets		1	1	1			770	770		1,477
		204,076	64,570	91,131	_	24,990	817,868	1,202,635		1,115,900
Expenses										
Salaries and benefits		50,214	ī	57,181	_	r	599,536	706,931	ت ت	709,713
Subcontract		122,008	64,570	1		14,493	3	201,071		131,029
Program costs and resource materials		ū	1	16,638	8	ŗ	62,946	79,584	-	69,496
Office rent and maintenance		i	i	6,300	0	r	52,000	58,300	•	58,300
Office supplies		304	Ĵ	3,300	0	1	26,753	30,357	_	17,822
Administration		16,326	Ĩ	5,468	∞	r.	2,500	24,294	_	24,294
Computer maintenance and support		4,360	1	300	0	2,182	12,709	19,551		17,208
Advertising and promotion		437	Ĭ	1		8,315	6,888	15,640	•	4,234
Conference and staff development		e	i	ı		1	14,090	14,090	•	7,783
Travel		9,595	3	9	99	1	4,101	13,762	6)	26,217
Professional fees		Ŀ	ľ	ı		r	11,829	11,829	•	15,916
Telephone		(1)	ĵ	1,878	8	1	8,749	10,627	7	9,675
Volunteer development and appreciation		,	ī	ı		•	6,456	6,456	``	4,792
OAN costs		ь	1	1		1	4,780	4,780	•	5,338
Insurance		832	1	1		,	3,761	4,593	•	8,620
Amortization of capital assets		E	1	E		•	770	770	•	1,477
Membership fees			ĵi	3		1	1	٠		2,847
Staff replacement costs		1	1	as l		ı	t l			1,139
		204,076	64,570	91,131		24,990	817,868	1,202,635		1,115,900
	↔	⇔		•	↔	\$	•	- \$	∨	1